

## **Using an Emotional-Intelligence Framework**

## IQ gets you hired; EQ gets you promoted

Clients have had success using the following emotional-intelligence framework to selfreflect, self-manage, think about others, and journal. They write down what they're noticing each day and review every week—looking for patterns and trends. The big win in developing emotional-intelligence is stronger leadership presence and improved working relationships.

Self-awareness		
1.	How is my state of mind (e.g., relaxed, calm, stressed, etc.)?	
2.	What emotions am I experiencing (e.g., happy, sad, angry, afraid, ashamed, etc.)?	
3.	How am I behaving toward myself?	
4.	How am I behaving toward others?	

## **Self-management**

1. What can I do to manage my own emotional state so that I am keeping disruptive emotions and impulses in check (e.g., meditate, take a deep breath, go for a walk, *journal, etc.)?* 

2.	In this situation, is immediately reacting the best course of action? What might be the benefit of taking time to reflect?	
3.	How might I best manage my behavior toward others so that it results in a favorable outcome?	
Social awareness		
1.	What am I noticing about the other person's feelings, needs, and experiences?	
2.	What am I noticing about the other person's body language (e.g., facial expressions,	
	posture, breathing, tone of voice, etc.)?	
3.	What am I doing so that the other person feels like I am engaged with and listening to them (e.g., making eye contact, leaning toward them, etc.)?	
4.	How are my behaviors impacting others around me?	
Relationship management		
1.	What am I doing to contribute to better a relationship with my colleagues (e.g., collaborating, listening, etc.)?	

2.	How am I developing others (e.g., coaching, mentoring, etc.)?
3.	How am I managing conflict in a way that leads to a successful outcome?
1	How am I loading others? What can I do to inspire my colleagues?
4.	How am I leading others? What can I do to inspire my colleagues?